

Strategic Risk Register

Risk Register Owner: **Richard Carr**

Date: **4 January, 2010**

Risk (Threat to achievement of business objective)	Assessment of Current Risk			Risk Control Measures	Risk Owner	Target Date (Priority)	Assessment of Controlled Risk (Assume ALL CONTROLS in place)		
	Impact	Probability	Risk Rating				Impact	Probability	Risk Rating
<p>STR20001 - Adult Social Care</p> <p>a) Failure to improve Adult Social Care performance</p> <p>b) Failure to improve safeguarding practice</p> <p>Both of the above can lead to:</p> <p>1.Serious injury/death of an adult 2.Financial/Legal action 3.Damage to reputation</p>	Catastrophic 5	Very Likely 5	High 25	<ul style="list-style-type: none"> Adoption of recovery and improvement programme approach <i>In Progress</i> Use of improvement funding from Government Office and the Department of Health <i>In Progress</i> Case file audit of all investigations <i>In Progress</i> Immediate actions with Recovery Programme approach <i>In Progress</i> 	Julie Ogley	31/12/2010 (Medium)	Severe 4	UnLikely 2	Medium 8
<p>STR20002 - Safeguarding Children</p> <p>a) Failure to improve service provision within Children, Families and Learning</p> <p>b) Failure to implement new safeguarding procedures, and update guidance and share good practice can lead to:</p> <p>1.Death of vulnerable children 2.Reputational damage 3.Failure to identify children at risk of significant harm</p>	Catastrophic 5	UnLikely 2	Medium 10	<ul style="list-style-type: none"> Safeguarding Audit Policy in place <i>Implemented</i> Review adequacy of the audit process <i>In Progress</i> Verification that Safeguarding Policy is in place and working appropriately <i>In Progress</i> 	Edwina Grant	23/12/2009 (Medium)	Major 3	UnLikely 2	Low 6

Strategic Risk Register

Risk Register Owner: **Richard Carr**

Date: **4 January, 2010**

Risk (Threat to achievement of business objective)	Assessment of Current Risk			Risk Control Measures	Risk Owner	Target Date (Priority)	Assessment of Controlled Risk (Assume ALL CONTROLS in place)		
	Impact	Probability	Risk Rating				Impact	Probability	Risk Rating
				<ul style="list-style-type: none"> • Clear financial contingency in place for increased demand of high cost or high volume case management <i>In Progress</i> • Clear communication strategy for managing high publicity cases within the media <i>In Progress</i> • Develop and review action plan around statutory roles of Director and Lead Member <i>In Progress</i> • Pro active financial modelling in place to identify case management trends <i>Proposed</i> • Governance arrangements in place between children's trust partners for funding and supporting high need cases <i>In Progress</i> • Children Workforce Development Plan in place to achieve sufficient qualified workforce in the public realm <i>In Progress</i> 	Clive Heaphy	01/04/2010 (Medium)			
					Edwina Grant	31/03/2010 (Medium)			
					Edwina Grant	31/03/2010 (Medium)			
					Edwina Grant	31/07/2010 (Medium)			
					Edwina Grant	30/10/2010 (Medium)			
					Edwina Grant	31/01/2010 (Medium)			

Strategic Risk Register

Risk Register Owner: **Richard Carr**

Date: **4 January, 2010**

Risk (Threat to achievement of business objective)	Assessment of Current Risk			Risk Control Measures	Risk Owner	Target Date (Priority)	Assessment of Controlled Risk (Assume ALL CONTROLS in place)		
	Impact	Probability	Risk Rating				Impact	Probability	Risk Rating
				<ul style="list-style-type: none"> • Ensure that the Children and Young People Plan is targeted to need and that resources are focused on priorities <i>In Progress</i> 	Edwina Grant	31/03/2010 (Medium)			
<p>STR20003 - Growth Agenda Failure to plan for the effect of the extensive increase in properties over the medium term could lead to:</p> <ol style="list-style-type: none"> 1. Inadequate infrastructure including roads, hospitals and other facilities 2. Poor quality of life for residents of CBC 3. Bad experience for visitors to the area 4. Increased congestion 5. Loss of reputation 6. Increased costs to the council 	Severe 4	Likely 4	High 16	<ul style="list-style-type: none"> • Local Development Framework in place to control growth <i>In Progress</i> • Work with partners to ensure facilities/services are in line with growth targets <i>In Progress</i> • Ensure extensive communication/consultation is carried out on growth agenda <i>In Progress</i> • Management data and information available to help make informed decisions <i>In Progress</i> • Effective planning process in place to facilitate development <i>In Progress</i> • Medium Term Financial Plan and other key strategies take account of expansion <i>In Progress</i> 	Gary Alderson Gary Alderson Gary Alderson Gary Alderson Clive Heapy	31/12/2010 (Medium) 31/03/2010 (Medium) 31/03/2010 (Medium) 31/03/2010 (Medium) 31/03/2010 (Medium)	Severe 4	Possible 3	Medium 12

Strategic Risk Register

Risk Register Owner: **Richard Carr**

Date: **4 January, 2010**

Risk (Threat to achievement of business objective)	Assessment of Current Risk			Risk Control Measures	Risk Owner	Target Date (Priority)	Assessment of Controlled Risk (Assume ALL CONTROLS in place)		
	Impact	Probability	Risk Rating				Impact	Probability	Risk Rating
<p>STR20004 - Recession Failure to recognise the impact of the economic climate over the medium term could lead to:</p> <ol style="list-style-type: none"> Poor overall well being and prosperity of residents Deserted Town Centres Financial Pressures Increased demand on services Increased unemployment Increased crime and anti-social behaviour 	<p>Severe 4</p>	<p>Likely 4</p>	<p>High 16</p>	<ul style="list-style-type: none"> Monitor data around the economic climate <i>In Progress</i> Effective communication around services available for those in need <i>In Progress</i> Effective resource planning to deal with statutory provision and demand led services <i>In Progress</i> Facilitate business support <i>In Progress</i> 	Clive Heaphy	31/03/2010 (Medium)	<p>Major 3</p>	<p>Possible 3</p>	<p>Medium 9</p>
<p>STR20005 - Waste Failure to recognise and act on the waste agenda could lead to:</p> <ol style="list-style-type: none"> Financial Loss Reputational Loss Severe environmental implications None achievements of targets 	<p>Catastrophic 5</p>	<p>Very Likely 5</p>	<p>High 25</p>	<ul style="list-style-type: none"> Strategy in place to deal with the waste agenda <i>In Progress</i> Communication of strategies <i>In Progress</i> Carry out options appraisal around waste strategy considering environmental impact of landfill and recycling <i>In Progress</i> 	Gary Alderson	30/09/2010 (Medium)	<p>Major 3</p>	<p>Possible 3</p>	<p>Medium 9</p>

Strategic Risk Register

Risk Register Owner: **Richard Carr**

Date: **4 January, 2010**

Risk (Threat to achievement of business objective)	Assessment of Current Risk			Risk Control Measures	Risk Owner	Target Date (Priority)	Assessment of Controlled Risk (Assume ALL CONTROLS in place)		
	Impact	Probability	Risk Rating				Impact	Probability	Risk Rating
				<ul style="list-style-type: none"> Promote awareness and responsibility of residents, businesses and other stakeholders <i>In Progress</i> 	Gary Alderson	31/03/2011 (Medium)			
STR20006 - Climate Change Failure to recognise the impact that climate change will have on the services and customers of the council can lead to: 1. Serious injury/death 2. Financial Loss 3. Flooding/Excess surface water 4. Poor carbon footprint 5. Reputational Loss	Catastrophic 5	Likely 4	High 20	<ul style="list-style-type: none"> Corporate strategy in place to deal with the phenomena <i>In Progress</i> Risk Register prepared to capture risks associated with climate change <i>In Progress</i> Communication of strategies and action plans <i>In Progress</i> Business Continuity/Emergency plans in place to deal with effects <i>In Progress</i> Monitor Carbon Footprint and set actions to reduce/minimise impact of service provision <i>In Progress</i> Promote partnership awareness and responsibilities <i>In Progress</i> 	Richard Ellis	31/03/2010 (Medium)	Severe 4	UnLikely 2	Medium 8

Strategic Risk Register

Risk Register Owner: **Richard Carr**

Date: **4 January, 2010**

Risk (Threat to achievement of business objective)	Assessment of Current Risk			Risk Control Measures	Risk Owner	Target Date (Priority)	Assessment of Controlled Risk (Assume ALL CONTROLS in place)		
	Impact	Probability	Risk Rating				Impact	Probability	Risk Rating
				<ul style="list-style-type: none"> • Consideration of environmental impact of all new initiatives and projects <i>In Progress</i> 	Richard Ellis	31/03/2010 (Medium)			
<p>STR20007 - Financial Failure to make effective use of both revenue and capital resources may result in the Council not delivering quality services, not providing VfM and not achieving longer term financial stability can lead to:</p> <ol style="list-style-type: none"> 1. Pressure on budgets 2. Inability to identify and achieve efficiency savings 3. Potential for fraud 4. Failure of corporate and directorate budgetary control or financial forecasting process 5. Loss of income due to poor interest/investment and funding streams 6. Pension fund issues 7. Ineffective procurement procedures 8. Breach of EUC regulations 	Catastrophic 5	Very Likely 5	High 25	<ul style="list-style-type: none"> • CAMG scrutinising schemes & receiving programme for reviewing Capital Programme regularly <i>In Progress</i> • Financial monitoring & taking appropriate action by CMT & budget managers <i>In Progress</i> • Provision of training and education for budget managers <i>In Progress</i> • The Executive to monitor financial performance quarterly & approve appropriate actions <i>In Progress</i> • Robust financial controls supported by comprehensive financial procedures <i>In Progress</i> 	Clive Heaphy Clive Heaphy Clive Heaphy Clive Heaphy Clive Heaphy	31/03/2010 (Medium) 31/03/2010 (Medium) 31/03/2010 (Medium) 31/03/2010 (Medium) 31/03/2010 (Medium)	Severe 4	Possible 3	Medium 12

Strategic Risk Register

Risk Register Owner: **Richard Carr**

Date: **4 January, 2010**

Risk (Threat to achievement of business objective)	Assessment of Current Risk			Risk Control Measures	Risk Owner	Target Date (Priority)	Assessment of Controlled Risk (Assume ALL CONTROLS in place)		
	Impact	Probability	Risk Rating				Impact	Probability	Risk Rating
				<ul style="list-style-type: none"> • Regular review and update of Medium Term Financial Plan & monitoring economic conditions & demographic indicators <i>In Progress</i> • Develop & publicise Whistle Blowing Policy & Anti-Fraud and Corruption Strategy <i>In Progress</i> • Effective procurement arrangements/guidance <i>In Progress</i> • Monitor pension fund changes nationally <i>In Progress</i> • Effective internal audit function <i>In Progress</i> • To identify & monitor efficiency targets <i>In Progress</i> • Clear priority of objectives and services to determine effective resource allocations <i>In Progress</i> • Establish Efficiency Management Framework <i>In Progress</i> 	Clive Heaphy	31/03/2010 (Medium)			
					Clive Heaphy	31/03/2010 (Medium)			
					Clive Heaphy	31/03/2010 (Medium)			
					Clive Heaphy	31/03/2010 (Medium)			
					Clive Heaphy	31/03/2010 (Medium)			
					Clive Heaphy	31/03/2010 (Medium)			
					Richard Carr	31/03/2010 (Medium)			
					Richard Ellis	31/03/2010 (Medium)			

Strategic Risk Register

Risk Register Owner: **Richard Carr**

Date: **4 January, 2010**

Risk (Threat to achievement of business objective)	Assessment of Current Risk			Risk Control Measures	Risk Owner	Target Date (Priority)	Assessment of Controlled Risk (Assume ALL CONTROLS in place)		
	Impact	Probability	Risk Rating				Impact	Probability	Risk Rating
				<ul style="list-style-type: none"> • Approval of an Asset Management Strategy <i>In Progress</i> 	Clive Heaphy	31/03/2010 (Medium)			
STR20008 - People Failure to recruit and retain sufficient suitably qualified staff, and/or train and support staff to carry out their jobs whilst responding to the financial pressures facing the authority can lead to: 1. Reliance on temps and interim's 2. Lack of capacity 3. Management stretch 4. Insufficient trained/experienced staff to meet targets 5. Inappropriate structures 6. Failure to define a culture within the organisation 7. Sickness/absence increases 8. Low morale	Severe 4	Likely 4	High 16	<ul style="list-style-type: none"> • Comply with current new & national employment legislation <i>In Progress</i> • Promote Equality & Diversity & monitor incidents & claims <i>In Progress</i> • Ensure that appropriate HR practices are embedded within the organisation and continued developments are on-going <i>In Progress</i> • Establish professional and technical training & organisational development strategy & delivery <i>In Progress</i> • Promote work/life balance ethos <i>In Progress</i> • Establish net performance data & monitoring to CMT on staff levels/agency staff <i>In Progress</i> • Establish effective PDR process <i>In Progress</i> 	Clive Heaphy	31/03/2010 (Medium)	Major 3	Possible 3	Medium 9

Strategic Risk Register

Risk Register Owner: **Richard Carr**

Date: **4 January, 2010**

Risk (Threat to achievement of business objective)	Assessment of Current Risk			Risk Control Measures	Risk Owner	Target Date (Priority)	Assessment of Controlled Risk (Assume ALL CONTROLS in place)		
	Impact	Probability	Risk Rating				Impact	Probability	Risk Rating
				<ul style="list-style-type: none"> • Ensure prompt job evaluations are undertaken <i>In Progress</i> • Ensure harmonisation strategy is delivered promptly <i>In Progress</i> • More flexible and less bureaucratic recruitment process to attract both internal and external candidates <i>In Progress</i> • Clear communication around the potential changes and clear HR processes to support that change <i>In Progress</i> 	Clive Heaphy	31/03/2010 (Medium)			
					Clive Heaphy	31/03/2010 (Medium)			
					Clive Heaphy	31/03/2010 (Medium)			
					Clive Heaphy	31/03/2010 (Medium)			
STR20009 - Information Management Failure to implement Information Governance arrangements can lead to: 1. Reputational Impact 2. Financial Loss 3. Inefficiency 4. Non-compliance 5. Under performance	Severe 4	Possible 3	Medium 12	<ul style="list-style-type: none"> • Detailed and resourced programme plan <i>In Progress</i> • Member/CMT priority to resource adequately or re-prioritise <i>In Progress</i> • Complete suite of policy and procedures in place <i>In Progress</i> 	Richard Ellis	31/03/2010 (Medium)	Major 3	UnLikely 2	Low 6
					Richard Ellis	31/03/2010 (Medium)			
					Richard Ellis	31/03/2010 (Medium)			

Strategic Risk Register

Risk Register Owner: **Richard Carr**

Date: **4 January, 2010**

Risk (Threat to achievement of business objective)	Assessment of Current Risk			Risk Control Measures	Risk Owner	Target Date (Priority)	Assessment of Controlled Risk (Assume ALL CONTROLS in place)		
	Impact	Probability	Risk Rating				Impact	Probability	Risk Rating
				<ul style="list-style-type: none"> • Accessibility to information through the Intranet <i>In Progress</i> • Staff, Member and partner awareness training <i>In Progress</i> • Controls and monitoring in place to deal with breaches and performance issues <i>In Progress</i> • Agreed code of conduct and disciplinary procedures <i>In Progress</i> • Government Connect Code of Connection self assessment successfully completed <i>Implemented</i> • Migration and implementation of Enterprise Content Management system <i>In Progress</i> • Information Audit undertaken <i>In Progress</i> • Corporate file planning and classification linked to retention scheduling <i>In Progress</i> 	Richard Ellis	31/03/2010 (Medium)			
					Richard Ellis	31/03/2010 (Medium)			
					Richard Ellis	31/03/2010 (Medium)			
					Richard Ellis	31/03/2010 (Medium)			
					Clive Heaphy	30/09/2009 (Medium)			
					Richard Ellis	31/03/2010 (Medium)			
					Richard Ellis	31/03/2010 (Medium)			
					Richard Ellis	31/03/2010 (Medium)			

Strategic Risk Register

Risk Register Owner: **Richard Carr**

Date: **4 January, 2010**

Risk (Threat to achievement of business objective)	Assessment of Current Risk			Risk Control Measures	Risk Owner	Target Date (Priority)	Assessment of Controlled Risk (Assume ALL CONTROLS in place)		
	Impact	Probability	Risk Rating				Impact	Probability	Risk Rating
<p>STR20010 - Partnerships/programmes/projects Failure to develop and manage effective partnerships and influence the activities of partnerships leading to:</p> <p>1.Unforeseen/unknown liabilities falling on Central Beds Council 2.Poor decision making 2.Inadequate performance of the partnership 3.Outcomes not achieved because of shift/conflict of partner's priorities 4.Poor evaluation 5.Breakdown of communication 6.Income targets not being met & budget overspends 7. Reputational Damage 8. Inability to provide VFM</p>	Severe 4	Likely 4	High 16	<ul style="list-style-type: none"> • Ensure robust partnership management arrangements <i>In Progress</i> • Agree a standard partnership management methodology <i>In Progress</i> • Ensure all relevant managers receive partnership management advice/support <i>In Progress</i> • Develop risk registers for all key partnerships <i>In Progress</i> • Pro-actively lead the re-shaping of Central Bedfordshire Partnership & the new Local Area Agreement <i>In Progress</i> • Members engage with LSP Strategy <i>In Progress</i> • Identify all key partnerships, stakeholders and objectives <i>In Progress</i> • Agreed governance arrangements are in place <i>In Progress</i> 	Richard Ellis	31/03/2010 (Medium)	Major 3	Possible 3	Medium 9

Strategic Risk Register

Risk Register Owner: **Richard Carr**

Date: **4 January, 2010**

Risk (Threat to achievement of business objective)	Assessment of Current Risk			Risk Control Measures	Risk Owner	Target Date (Priority)	Assessment of Controlled Risk (Assume ALL CONTROLS in place)		
	Impact	Probability	Risk Rating				Impact	Probability	Risk Rating
				<ul style="list-style-type: none"> • Training for all programmes/projects managers <i>In Progress</i> • Appropriate guidance on programme & project management adopted and embedded <i>In Progress</i> • Appropriate governance evaluation arrangements are agreed and in place <i>In Progress</i> • Procurement processes and procedures enforced <i>In Progress</i> 	Richard Ellis	31/03/2010 (Medium)			
					Richard Ellis	31/03/2010 (Medium)			
					Clive Heaphy	31/03/2010 (Medium)			
					Clive Heaphy	31/03/2010 (Medium)			
STR20011 - Contracts/Commissioning Failure to highlight contract/project risks, and establish robust governance arrangements can lead to: 1. Breakdown of communication between partners 2. Financial loss 3. Adverse reputational damage 4. Inability to provide VfM 5. Non delivery of outcomes 6. Poorly written contracts 7. Poor contract management skills 8. Poor customer experience 9. Increased customer contact	Severe 4	Likely 4	High 16	<ul style="list-style-type: none"> • Ensure all managers receive project management training <i>In Progress</i> • Develop SLA's to deliver change <i>In Progress</i> • Agree a standard project management methodology for all governance arrangement of contracts <i>In Progress</i> 	Richard Ellis	31/03/2010 (Medium)	Major 3	UnLikely 2	Low 6

Strategic Risk Register

Risk Register Owner: **Richard Carr**

Date: **4 January, 2010**

Risk (Threat to achievement of business objective)	Assessment of Current Risk			Risk Control Measures	Risk Owner	Target Date (Priority)	Assessment of Controlled Risk (Assume ALL CONTROLS in place)		
	Impact	Probability	Risk Rating				Impact	Probability	Risk Rating
				<ul style="list-style-type: none"> Actively manage all contracts and ensure key performance indicators are met <i>In Progress</i> Implement strategic commissioning framework <i>Implemented</i> 	Clive Heaphy	31/03/2010 (Medium)			
					Edwina Grant	13/10/2009 (Medium)			
STR20012 - Health and Safety Failure of Members and officers to recognise their responsibilities to provide a duty of care and fully comply with Health & Safety Legislation leading to: 1. Loss, injury or death of staff/public/contractors etc 2. Site security & safety issues 3. Civil litigation or individual prosecution 4. Disability issues 5. Prosecution under Corporate Manslaughter 6.Reputational Damage	Severe 4	Likely 4	High 16	<ul style="list-style-type: none"> Provide a robust Health & Safety management system <i>In Progress</i> Review Health & Safety compliance through monitoring, audits and inspections <i>In Progress</i> Provide a comprehensive Health & Safety training programme for Members, employees and partners <i>In Progress</i> Ensure Risk Assessments are completed for all high risk areas <i>In Progress</i> Ensure schools are monitored for compliance, legionella, statutory checks & Construction Design Management Regulations <i>In Progress</i> 	Clive Heaphy	31/03/2010 (Medium)	Severe 4	UnLikely 2	Medium 8

Strategic Risk Register

Risk Register Owner: **Richard Carr**

Date: **4 January, 2010**

Risk (Threat to achievement of business objective)	Assessment of Current Risk			Risk Control Measures	Risk Owner	Target Date (Priority)	Assessment of Controlled Risk (Assume ALL CONTROLS in place)		
	Impact	Probability	Risk Rating				Impact	Probability	Risk Rating
				<ul style="list-style-type: none"> • Monitor compliance with current & new H&S legislation <i>In Progress</i> • Establish a 5 year audit programme <i>In Progress</i> • Report regularly to Members <i>In Progress</i> • Develop H&S policy as part of SRM Strategy <i>In Progress</i> • Ensure risk audits are actioned, implemented and monitored <i>In Progress</i> 	Clive Heaphy	31/03/2010 (Medium)			
STR20013 - Service Level Agreements Failure to formalise shared service arrangements with BBC/CBC can lead to: <ol style="list-style-type: none"> 1. Lack of appropriate government performance data 2. Breakdown in relationships 3. Increased costs 4. Jobs put at risk 5. Services not delivered 	Severe 4	Possible 3	Medium 12	<ul style="list-style-type: none"> • Develop risk registers of all SLA's <i>In Progress</i> • Monitor performance against SLA's and record finding & take action <i>In Progress</i> • Establish a process for feedback on shared services <i>In Progress</i> 	Clive Heaphy	31/03/2010 (Medium)	Major 3	UnLikely 2	Low 6

Strategic Risk Register

Risk Register Owner: **Richard Carr**

Date: **4 January, 2010**

Risk (Threat to achievement of business objective)	Assessment of Current Risk			Risk Control Measures	Risk Owner	Target Date (Priority)	Assessment of Controlled Risk (Assume ALL CONTROLS in place)		
	Impact	Probability	Risk Rating				Impact	Probability	Risk Rating
				<ul style="list-style-type: none"> Develop governance arrangements around agreements <i>In Progress</i> If required, negotiate and agree final solutions with BBC <i>Proposed</i> 	Clive Heaphy	31/03/2010 (Medium)			
					Richard Carr	31/03/2010 (Medium)			
STR20014 - Technological Systemic failure of ICT as a result of merging legacy infrastructure, hardware and software applications can lead to: <ol style="list-style-type: none"> Poor performance Reduced staff motivation Reduced customer service Loss of data Inefficiency 	Major 3	Likely 4	Medium 12	<ul style="list-style-type: none"> Reduce the number of legacy software solutions <i>In Progress</i> Resources in place to deliver ICT change programme <i>In Progress</i> Move to one CBC network <i>In Progress</i> Effective back up solutions <i>In Progress</i> Communicate ICT strategies <i>In Progress</i> 	Clive Heaphy	31/03/2010 (Medium)	Major 3	UnLikely 2	Low 6
STR20015 - Interim Accommodation Strategy Delay or failure to implement the interim accommodation solution could lead to: <ol style="list-style-type: none"> Poor motivation Continued inefficiency Poor service provision Inability to create CBC culture 	Major 3	Likely 4	Medium 12	<ul style="list-style-type: none"> Establish programme board <i>Implemented</i> Clear programme plan and monitoring arrangements <i>In Progress</i> 	Clive Heaphy	30/10/2009 (Medium)	Major 3	UnLikely 2	Low 6
					Clive Heaphy	31/03/2010 (Medium)			

Strategic Risk Register

Risk Register Owner: **Richard Carr**

Date: **4 January, 2010**

Risk (Threat to achievement of business objective)	Assessment of Current Risk			Risk Control Measures	Risk Owner	Target Date (Priority)	Assessment of Controlled Risk (Assume ALL CONTROLS in place)		
	Impact	Probability	Risk Rating				Impact	Probability	Risk Rating
5.Lost financial opportunities 6.Poor relations with BBC				<ul style="list-style-type: none"> Adequate resources employed to implement the programme <i>In Progress</i> Risk Register for the Programme developed and monitored <i>In Progress</i> Clear communication strategy to keep Members/staff informed <i>In Progress</i> HR to consult employees/unions on the changes <i>In Progress</i> 	Clive Heaphy	31/03/2010 (Medium)			
STR20016 - Business Continuity Effect of loss of service could lead to: 1. Poor service provision 2. Loss of reputation 3. Loss, injury or death of staff/public/contractors etc... 4. Increased insurance claims	Severe 4	Possible 3	Medium 12	<ul style="list-style-type: none"> Clear Business Continuity plans <i>In Progress</i> Training to advise on roles and responsibilities <i>In Progress</i> Work with partners to understand roles and responsibilities within emergency response plans <i>In Progress</i> Arrange mock incidents to test plans <i>In Progress</i> 	Gary Alderson	31/03/2010 (Medium)	Severe 4	UnLikely 2	Medium 8

Strategic Risk Register

Risk Register Owner: **Richard Carr**

Date: **4 January, 2010**

Risk (Threat to achievement of business objective)	Assessment of Current Risk			Risk Control Measures	Risk Owner	Target Date (Priority)	Assessment of Controlled Risk (Assume ALL CONTROLS in place)		
	Impact	Probability	Risk Rating				Impact	Probability	Risk Rating
STR20017 - Emergency Planning Effect of a major disaster could lead to: 1. Serious injury/death 2. Poor service provision 3. Loss of reputation 4. Increased insurance claims 5. Financial Loss	Severe 4	Possible 3	Medium 12	<ul style="list-style-type: none"> • Clear emergency response plans <i>In Progress</i> • Training to advise on roles and responsibilities <i>In Progress</i> • Work with partners to coordinate and understand responsibilities <i>In Progress</i> • Arrange mock incidents to test emergency response plans <i>In Progress</i> 	Gary Alderson Gary Alderson Gary Alderson Gary Alderson	31/03/2010 (Medium) 31/03/2010 (Medium) 31/03/2010 (Medium) 31/03/2010 (Medium)	Severe 4	UnLikely 2	Medium 8